

Oxford Strategic Partnership Steering Group

Minutes of the meeting held on 18th February 2019

Attendees:

Jan Royall, University of Oxford, Chair
Sharon Barrington, Oxfordshire Clinical Commissioning Group
Cllr Susan Brown, Oxford City Council
Chas Bountra, University of Oxford
Shelley Ghazi, Oxford City Council
Ian Green, Oxford Civic Society
Tony Hart, Oxford City Council
Kathy Hall, Oxford University Hospitals NHS Trust
Cllr Judith Heathcoat, Oxfordshire County Council
Samuel Kabiswa, Oxford City Council
Gordon Mitchell, Oxford City Council
Richard Venables, VSL and Partners
Stuart Wilkinson, University of Oxford
Jackie Wilderspin, Oxfordshire County Council

Apologies

Cllr Andrew Gant, Oxford City Council
Caroline Green, Oxford City Council
Cllr Tom Hayes, Oxford City Council
Brendan Hattam, Land Securities
Cllr Ian Hudspeth, Oxfordshire County Council
Jo Kidman, Thames Valley Police
Tom McCulloch, Community First Oxfordshire
Nicola Mitchell, Oxford Brookes University
Frank Nigriello, Unipart Group
Mish Tullar, Oxford City Council

1. Welcome and Apologies

2. Draft minutes of the last meeting & matters arising

Minutes of meeting held on 23rd October 2018 (paper 1) were agreed as correct

3. OSP sub-group & task & finish updates

Jackie Wilderspin highlighted the work of the priority neighbourhoods (localities). During last six months there have been reviews of locality health & wellbeing plans. For example in Barton they have been very concerned with transport and have been training people on how to use the Pick Me Up bus service app to improve travel options.

Barton Healthy New Town is another area of focus as the 3 year NHS funding ends this year. They have been undertaking 'Team around the Patient' work, targeting people who are frequent users of ambulance / emergency services. For example, Doctors have been sending letters to those at risk of falling, advising to attend dance activities.

In the discussion that followed Cllr Brown asked whether bigger issues coming out of the Making Every Contact Count (MECC) task & finish group could be brought back to the OSP. Jackie Wilderspin said yes and responded that GPs are forming 'neighbourhoods' for their contracts and that presents an opportunity for further preventative work. Sharon Barrington responded that the CCG, working with Public Health England, will invest more in GP practises where there has been a population increase.

Kathy Hall referred to the Joint Strategic Needs Assessment (JSNA) and whether we could link non-planned attendance at hospitals to particular areas and identify what services might have stopped that? Jackie replied that they may be able to do more work on that in the future.

The Prevention Framework was highlighted as an item for a more detailed discussion in the future.

Action – Jackie Wilderspin to consider feedback from this session and identify areas for further action if necessary.

4. Growth deal update

Gordon Mitchell gave an update on the Growth Deal.

In the last 4 months the delivery plans on the Growth Deal have resulted in:

- Infrastructure plan on sites to bring forward. Although targets will be met this has been hugely challenging for all local authorities as it is a different way of working - i.e. proactively identify new sites before demand for them exists.
- Government has confirmed that two of the bids to the Housing and Infrastructure Fund (HIF) have progressed through to co-development, prior to final government decision. Detailed business plans are now being developed for the £300 million of transport infrastructure investment that will help bring forward the Didcot Garden Town and West Oxfordshire Garden Village, near Eynsham.
- Work on the Joint Strategic Spatial Plan has progressed, now rebranded Oxfordshire Plan 2050 and out for consultation until 12th April see [here](#) for more information. What's new is that all six local authorities will cooperate on infrastructure and other strategic development.

Cllr Brown added that she sits on the Growth Board and the Oxfordshire Local Economic Partnership (OxLEP). OxLEP also leads on the Local Industrial Strategy (LIS) which forms part of the Growth Deal to be delivered by OxLEP. One of the challenges in terms of the Growth Deal & the LIS is that growth delivers for people already in Oxfordshire and not just for new people to the area.

Kathy Hall talked about reframing the challenge on the health side. For example they would need a new acute hospital in the area to meet the population growth predicted. So they need to think about how to manage future growth and related demand differently for example by using technology better.

Ian Green said that Oxfordshire 2050 plan is very welcome. However the plan was not a one off piece of work and Oxford Civic Society is very concerned that strategic transport planning will be missed, for example the slack in local train network that could be captured. The solution lies in thinking about Oxfordshire 2050 as a process and how

it develops over the next 10/15 years in relation to the local plans. At some point Oxfordshire 2050 becomes framework for all local plans.

5. Oxford University and future innovation

Chas Bountra, Oxford's Pro Vice-Chancellor of Innovation, shared what the University is doing to help the local community, and to address global challenges.

Chas set out the major challenges as follows:

- Climate change
- Energy production
- Food production
- Pollution
- Affordable medicines

The University see some of the solutions to this in terms of what they can do as follows:

- Train future leaders, innovators and entrepreneurs
 - Future leaders and entrepreneurs can change the world.
- Focus on big problems and collaborate with the best across the world
 - They cannot fix these problems on their own so they collaborate with other Universities, Government, and business. They will collaborate with whoever, wherever.
- Create new technologies, industries and more affordable medicines
 - There have been no new drugs for Alzheimer since 2014. In terms of mental health 20% have some sort of depressive episode. Pressing need to produce more affordable and new medicine.
- Create newcos, unicorns and £10-30 billion companies
 - In 2017 oxford produced 25 new companies and could probably double this number if wanted. The ambition is to try to create a £1billion company every year. These will create new jobs which will benefit Oxford - imagine job opportunities for young people if we have companies like Google, Facebook, and Amazon to work for.
- Attract global companies into Oxfordshire and build more innovation space
 - Also trying to attract more big industry into oxford. The medical school has been number 1 for the last 10 years but in the UK people think Cambridge is biomedical capital of UK. We need to attract some of the big companies into Oxford and need much more innovation space and innovation districts e.g. BioEscalator in Headington.

The goal of their work is:

- Oxford is a global hub for innovation, healthcare and industry
- Oxford is Boston/ Stanford of Europe

In the discussion that followed Cllr Brown highlighted that businesses in Oxford wanted to access University innovation space but have difficulties doing so. Stuart Wilkinson responded that have a whole range of mechanisms for organisations to engage with academics. See below for information on how businesses can engage with the University <https://www.ox.ac.uk/research/innovation-and-partnership?wssl=1>

6. The OSP in 2019 - Inclusive growth as a theme

Jan Royall introduced inclusive growth as a theme for the OSP in 2019 which was followed by a presentation by Gordon Mitchell on inclusive growth in Oxford (see paper attached). Gordon set out how growth in the city is not translating into benefits to some of our residents and highlighted the need to broaden the benefits of future growth. As part of forming a view on next steps a series of seminars on inclusive growth and good practice were proposed.

Cllr Brown highlighted a piece of work identifying and writing to the large employers and those who do not pay the living wage. The biggest gap is often in hospitality and care.

Kathy Hall highlighted that in the NHS future plan they recognise hospitals as anchor organisations so there is a lot of thinking about that at the moment. In terms of living wage, NHS staff are bound by a national pay scale, so little the hospital can do about it other than lobbying. They need to encourage higher pay but if they can't, they do that what's in within their gift.

Cllr Brown agreed that some of this work is around lobbying for change. For instance one of the biggest issues around housing is private rent which is unaffordable. Local housing allowance is inadequate so does not cover rent in the city. The City Council are becoming inclusive employers and offering apprenticeships as well as committing to procurement with local SME's.

Jan Royall agreed that she would reflect on this discussion and come back with proposed next steps.

Action – Jan Royall to propose next steps for Inclusive Growth work

7. Smart Oxford programme in 2019

Tony Hart, Smart Oxford Programme Manager, talked about the key focuses and priorities for Smart Oxford in 2019 and beyond, such as deploying technology to support and deliver the Oxford 2050 Vision and elements of the Oxfordshire LIS (Local Industrial Strategy). See presentation attached.

8. Forward plan

OSP Meeting Date	Key Agenda Items
Mtg 2. 30th April 2019 10:30-12:30 Ground Floor Room 2, County Hall	<ul style="list-style-type: none">• Growth deal update• Theme group report - Low Carbon Oxford six month update, Safer Communities annual update• Task & Finish update
Mtg 3. 2nd July 2019 10:30-13:00 tbc	<ul style="list-style-type: none">• Growth deal update• Theme group report - Economic Growth annual update & Stronger Communities six monthly update• Task & Finish update
Mtg 4. 22nd October 2019 10:30-13:00 tbc	<ul style="list-style-type: none">• Growth deal update• Theme group report - Low Carbon Oxford Annual update, Safer Communities six month update• Task & Finish update

