

## Oxford Strategic Partnership Steering Group

Minutes of the meeting held on 23<sup>rd</sup> October 2018

### Attendees:

Jan Royall, University of Oxford, Chair  
Gillian Coates, Oxford Civic Society  
Simon Bennett, Oxford City Council  
Cllr Susan Brown, Oxford City Council  
Cllr Andrew Gant, Oxford City Council  
Shelley Ghazi, Oxford City Council  
Cllr Tom Hayes, Oxford City Council  
Kathy Hall, Oxford University Hospitals NHS Trust  
Andrew Hearne, Land Securities  
Cllr Ian Hudspeth, Oxfordshire County Council  
Samuel Kabiswa, Oxford City Council  
Tiffany Ko, Oxford City Council  
Anthony Mtitimila, University of Oxford  
Nicola Mitchell, Oxford Brookes University  
Gordon Mitchell, Oxford City Council  
Fiona Mullins, Community First Oxfordshire  
Katie Read, Oxfordshire County Council  
Sarah Stevens, Oxford City Council  
Marc Tarbit, Thames Valley Police  
Mish Tullar, Oxford City Council  
Richard Venables, VSL and Partners  
Jackie Wilderspin, Oxfordshire County Council  
Oliver Wren, Land Securities

### Apologies

Sharon Barrington, Oxfordshire Clinical Commissioning Group  
Caroline Green, Oxford City Council  
Ian Green, Oxford Civic Society  
Brendan Hattam, Land Securities  
Jo Kidman, Thames Valley Police  
Tom McCulloch, Community First Oxfordshire  
Frank Nigriello, Unipart Group

### 1. Introductions

Gordon Mitchell introduced Jan Royall and thanked her for taking on the role of Chair. Jan thanked Jackie Wilderspin for chairing the steering group over the last year. Jeremy Spafford, Director, gave an introduction on the work of the Old Fire Station.

### 2. Draft minutes of the last meeting

Draft minutes of the last meeting held on 19<sup>th</sup> June 2018 were agreed as correct.

### 3. Growth board update

Gordon Mitchell provided a brief introduction and update.

The Growth Board is a joint committee of the six councils of Oxfordshire together with key strategic partners. It has been set up to facilitate and enable joint working on economic development, strategic planning and growth. It does this by overseeing the delivery of projects that the councils of Oxfordshire are seeking to deliver collaboratively in the fields of economic development and strategic planning.

The common purpose of the Board has been to build a shared agenda around the growth that is already happening, ensure we get the benefits of future growth and reduce the downsides by looking at how benefits can be captured for the whole community.

Through working together the Board achieved two things 1. The Growth Deal – funding for infrastructure and housing development and 2. Priority in the Housing Infrastructure Fund bids where Oxfordshire received twice as much as reasonably expected. In total over half a billion pounds to support this work.

The Board is also leading on other priorities such as:

- work to develop a joint spatial statutory plan (JSSP)
- development of a local industrial strategy, led by the local enterprise partnership (OxLEP)

The delivery aspect will be the most challenging and getting the right infrastructure is key. Health has been brought into Growth Deal discussions to ensure economic growth has the widest benefit. Governance of the growth board has been broadened – and a scrutiny process has been put in place.

#### **4. Oxford Profile**

Tiffany Ko gave a presentation of the Oxford Profile (attached) which looked at what we know using data, how data is used, and how we work share data to gain a richer understanding of our city. The City Council produces an annual 'Oxford Profile' that includes key facts about Oxford including data on population and housing, economy, environment, and quality of life. A link to the profile can be found [here](#). The countywide Joint Strategic Needs Assessment (JSNA) was also highlighted.

Jackie Wilderspin (JW) highlighted her work around the Stronger Communities' strand of the OSP and their focus on health inequalities. All the priority neighbourhoods have health partnerships. A basket of inequalities indicators have been developed alongside the JSNA to help guide that work. Learning from Barton Healthy New Town will be highlighted to the Growth Board as well as Oxfordshire's Health & Wellbeing Board.

Andrew Hearne raised the issue that the Westgate has become a hub for some of the problems of the city. For example there have been 6 suicide attempts over last 9 weeks. They are putting a lot of resources in to help these issues however it may be that data is underused and they could benefit from more collaboration.

#### **Actions**

4.1. Action - CCG data, follow up with the CCG regarding getting data on ward & primary care data (Jackie Wilderspin)

4.2. Action – Police data analyst to discuss collaboration with City Council (Tiffany Ko)

4.3. Action – Link Westgate data analyst with Tiffany Ko – (Andrew Hearne)

## **5. Local Plan – proposed submission stage**

Sarah Stevens gave a presentation on the Local Plan 2036 (attached) and highlighted that the plan will set out how the city will be developed in the future until 2036.

The Plan's strategy is based on an understanding of Oxford's strengths, challenges and opportunities and aims to deliver the vision and objectives. The Plan will support the vision of Oxford as a growing and developing city. This growth will be associated with a liveable and sustainable environment that balances economic, social and environmental needs, ensuring that the city remains a highly desirable place to live, work and visit. The plan looks at: meeting housing needs, supporting a strong economy, identifying and helping deliver sites for housing and protection of the special character of the city.

For example the plan allows for higher buildings and density in certain areas of the city to help meet housing need and it sets out to encourage the use of alternative forms of transport

Once agreed the Local Plan 2036 will inform all other plans coming forward. There will also be an Oxfordshire Joint Spatial Plan developed in 2019. This plan will provide a tool for considering the future growth of the county in a more coherent, coordinated, long term way than is possible through separate Local Plans.

An enormous amount of consultation has taken place to get to this point involving talking to local residents, businesses and adjoining district councils who may provide some of Oxford's unmet housing need.

Consultation on this final stage will start on 1<sup>st</sup> November and run for 6 weeks. All papers will be published online and hard copies available in all libraries. This is a formal consultation and part of the regulations. Any comments that are received go straight to the planning inspectorate.

[5.1. Action – All partners encouraged to submit comments online before the 13<sup>th</sup> December 2018 \(All\)](#)

## **6. City centre partnership**

Samuel Kabiswa (SK) gave an update on behalf of the City Centre Manager. The city centre partnership has met twice and is looking at variety of areas including a potential Business Improvement District for the city. First steps however are to consult with a broad section of business and others to ask them what the focus for the partnership should be over the next year.

[6.1. Action - Ensure that rough sleeping partnership is included in this work – \(Samuel Kabiswa - SK\)](#)

[6.2. Action – Ensure a cultural offer is included in the partnership \(SK\)](#)

[6.3. Action – Connect with the Randolph Hotel as potential member of the partnership \(as well as rough sleeping\) – \(SK\)](#)

## **7. Alternative giving - update**

Simon Bennett gave an update on the progress of the rough sleeping partnership and plans around alternative giving. It was highlighted that leading on from the City Conversation held in November 2017 an Interim Steering Group convened by Oxfordshire Community Foundation and chaired by Jane Cranston, Former High Sheriff of Oxfordshire

and current Deputy Lord Lieutenant of Oxfordshire, is now working to create a permanent citywide partnership board, to replace the Interim Steering Group in early 2019 and help deliver a number of initiatives to tackle rough sleeping.

The Interim Steering Group has set up four working groups around four key areas:

- a) Purpose, structure and membership of the Partnership (lead Claire Downan, Homeless Oxfordshire)
- b) Engagement and communication (lead Paul Roberts, Aspire)
- c) Access to services (lead Kate Cocker, Crisis Skylight)
- d) Funding including alternative giving (lead Jayne Woodley, Oxfordshire Community Foundation)

A working group, chaired by Jayne Woodley from Oxfordshire Community Foundation, is now tasked with moving this forward and they will look at the following:

- Link with the Greater Change (<https://www.greaterchange.co.uk/>) giving platform that has been created by Oxford University's Innovation Unit and is sponsored by Aspire – noting that there are some significant differences of opinion among the partners over the appropriateness of directing funding towards particular individual rough sleepers.
- raise funds for named projects/initiatives or be distributed from a general fund
- roll throughout the year but have a number of campaigns within it e.g. around Christmas or targeted at tourists, students
- not just be about funds but about volunteering, skills banks, gifts in kind or donations
- be delivered by a mix of technical and/or low tech/no tech solutions

The feedback from the partnership was that much more urgency was needed to develop an alternative giving option in the run up to Christmas 2018. All partners offered their support in helping move things forward.

Andrew Hearne highlighted the work that the Westgate Centre carried out last year raising money for charities and that they were keen to have an impact on this area.

Gordon Mitchell highlighted that the most important message to get out there is the big expansion of support for rough sleeping this winter and that there has been a significant increase in number of beds due to increased funding from Central Government by Oxford City Council.

There is a City Council communications campaign that has launched to raise awareness of the support around rough sleeping over the winter period.

7.1. Action – follow up with the Westgate team around alternative giving campaign – (Simon Bennett)

7.2. Action – move forward the work around alternative giving with a matter of urgency – (Simon Bennett)

## 7. Safer Communities Partnership update

Marc Tarbit gave an update on the work of the Safer Communities Partnership.

An Oxford Drug Exploitation delivery plan has been agreed and centres on the 4Ps approach (Prevent Prepare Pursue Protect) and addresses County Lines drug supply, local organised crime gangs, Child Drug Exploitation and open drug markets. They continue to engage with communities using a community call back system. Any person who calls in about drug related issues will get a call back in six weeks for a chat about how things are.

Drug dealing and drug taking has become increasingly open in parts of Oxford. Oxford City Council, Thames Valley Police and Oxfordshire County Council have joined forces and pooled resources to create the new Oxford Public Spaces Drugs Taskforce. The Taskforce will target three hotspots at a time – currently Grandpont, Meadow Lane, and in and around South Park – and carry out bespoke activity to tackle drug dealing and taking in the area, including covert and high-visibility patrols, arrests of drug dealers, intelligence gathering, engaging with the community, clearing foliage to improve sightlines, improving street lighting, or installing security measures such as CCTV cameras. Open drug market task force.

## 8. Forward plan

There was a discussion on the forward plan and what partners wanted to see on future agenda items. The Growth Deal and wider community benefits were highlighted. Brexit and its impact on Oxford will be tabled in the new year.

Andrew Hearne raised that the Westgate is a hub for young people, particularly in the summer. Although the council provides summer youth activities it was felt that partners could work better together to make sure the message gets out to families and young people that these activities are on offer. Richard Venables highlighted the work of the Youth Partnership Board and VOXY and that Westgate could get further involved in this work.

8.1. Action – Jan Royall to discuss future agenda items with relevant partners and propose forward plan for 2019 (Jan Royall, Mish Tullar, Shelley Ghazi)

8.2. Action – follow up with Richard Venables on linking with youth groups (Andrew Hearne).

8.3. Action – Oxford City Communications Team to make links the Westgate Communications Team to promote local activities to young people (Mish Tullar)

### Forward Plan

OSP Meeting Date	Key Agenda Items
<b>15<sup>th</sup> January 2019</b> <b>10:30-13:00</b> <b>Somerville College, Oxford</b>	<ul style="list-style-type: none"><li>• Growth Board update</li><li>• <a href="#">Theme group report - Economic Growth six month update &amp; Stronger Communities annual update</a></li><li>• <a href="#">Task &amp; Finish update</a></li></ul>
<b>12<sup>th</sup> March 2019</b> <b>10:30-13:00</b> <b>Oxfordshire County Council</b>	<ul style="list-style-type: none"><li>• Growth Board update</li><li>• <a href="#">Theme group report - Economic Growth annual update &amp; Stronger Communities six</a></li></ul>

OSP Meeting Date	Key Agenda Items
	<p>monthly update</p> <ul style="list-style-type: none"> <li>• Task &amp; Finish update</li> </ul>
<p><b>2<sup>nd</sup> July 2019</b>  <b>10:30-13:00</b>  <b>Venue tbc</b></p>	<ul style="list-style-type: none"> <li>• Growth Board update</li> <li>• Theme group report - Low Carbon Oxford Annual update, Safer Communities six month update</li> <li>• Task &amp; Finish update</li> </ul>